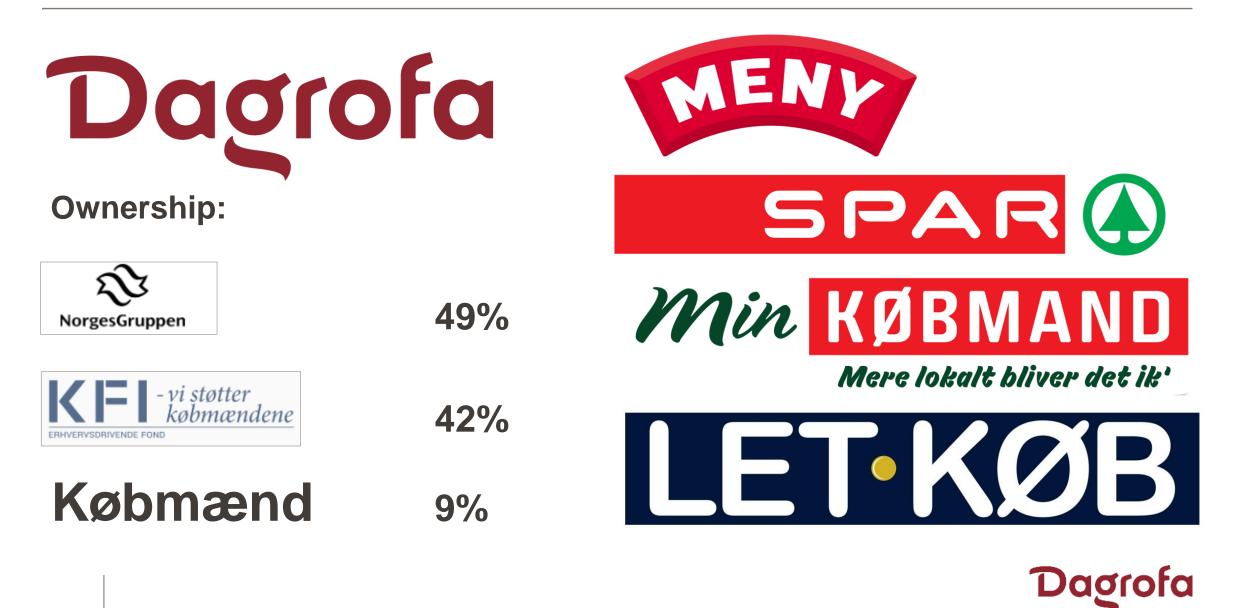
Citizens' meeting Hovborg on April 24, 2023

Do you want Min KØBMAND to be my grocer?

by/Hans Meldgaard, Dagrofa Ejendomsudvikling



Who are Dagrofa?



What is a local area without a convenience store?

Current situation:

DagliBrugsen closes and Hovborg has no grocery shopping options

Will the citizens of Hovborg accept that the local area is without a full service grocery store?

- Can Hovborg retain its current residents without a grocery store?
- Can Hovborg attract newcomers without its own store?
- What will happen to house prices in Hovborg in the long term?
- What will happen to the length of time homes are for sale?



Why is a supermarket important for Hovborg?

Hovborg becomes more attractive to newcomers

Local residents have a "close-to-home" shopping option

The shop creates job opportunities for young people in the area

The shop is often a meeting point - also for events

Socially, a local shop benefits the climate - less transport

The grocery store can support local associations and projects



Why is a supermarket important for Hovborg?

A grocery store weighs heavily for newcomers, according to a large YouGov survey of 2000 Danes - new fond can give new life to villages without shopping facilities, says Estate agency chain

All danes more than 18 years

What are the 3 most important wishes when it comes to placement of your house?	Jan 2020	Feb 2021	Feb 2022
number of respondents	2002	2034	2008
close to shopping facilities	42%	45%	47%



All danes divided into age-groups

What are the 3 most important wishes when it comes to placement of your house?	18- 29	30- 39	40- 49	50- 59	60+
number of respondents	400	294	330	345	639
close to shopping facilities	44%	34%	43%	44%	57%



The grocers' own chain:

Min KØBMAND

Mere lokalt bliver det ik'

It cannot be more local





Sales area	Minimum 160 m2	Frugt & grant
Basic range	1400 item numbers (possibility of local customization)	
YELLOW Price	250 items in the fixed low price program	
Marketing	Weekly offer newspaper	
Product range	Full grocery assortment - covering daily needs	
Food vs. non-food	Focus on food rather than non-food	
Shopping experience	Easy and fast shopping	Mejeri
Needs	Full grocery assortment	
Target group	Main shopping place for Hovborg residents	





Everything a discount can't do



Yellow Price

GUL

Always low price on the most popular items

- because we continuously scan the market and adjust our prices

We match REMA1000 and Netto on more than 250 prices



Special offers – newspaper once a week







- Household newspaper
- 52 weeks a year
- 8-24 pages



Dagrofa has a strong portfolio of own brands

We are behind a large number of private labels, which make up a large part of the total assortment. Some of Dagrofa's best known Private Labels are First Price, Gestus and Grøn Balance.



"First Price" is good groceries at a low price er gode dagligvarer til lav pris

First Price is simply good groceries for those who want to get the most out of their money and their day. The choice is simple, because the price is as low as it can be and the selection covers most things. This means that you and your family can fill your shopping cart and your everyday life with exactly what matters most to you, because you always get more for less. The First Price range consists of more than 300 items in total - a mix of food and household items.



DISCOUNT Billigste alternativ

"Gestus" is good quality food

Gestus is a range of tasty food products - affordable and of good quality. Every day of the week should taste good, whether it's an ordinary Monday or a festive Friday. Gestus can do that with good quality flavors - even on an everyday budget. The range consists of more than 600 food products.



MAINSTREAM God kvalitet



"Green Balance" is caring for you and the environment

... with food, household and care products. Green Balance is the natural choice for those who want to eat organic food, protect the environment and avoid problematic chemicals in their care and household products.

Grøn Balance

"Grøn Balance". The household and care range are high quality products, always certified with the Nordic Swan Ecolabel and recommended by Asthma Allergy Nordic. The range consists of more than 100 products including cleaning, detergents, diapers and care products for the whole family.



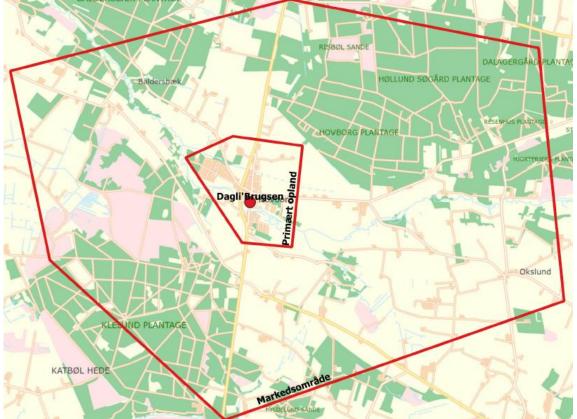


Grøn Balance

The food is organic and is always labeled with either the red Ø-label and/or the green EU organic label. The range consists of more than 300 items, including eggs, pasta, breakfast, frozen food and a large selection of fruit and vegetables.



Market analysis



Market area:

	Markedsområde					
1		Indbyggere	Boliger	Indbyggere/bolig	Arbejdspladser	Sommerhuse
AC	Primarily upland	451	206	2,2	213	73
	Secondary upland	273	120	2,3	175	4
	Total	724	326	2,2	388	77

Local supply rate:

Lokalforsyningsgrad	Primary upland	Secondary upland	Market area
	Primært opland	Sekundært opland	Markedsområde
Consumption	8,5	7,1	15,6
Turnover	12,5	0	12,5
Discount share	0%	0%	0%
Supermarket share	100%	0%	100%
Local supply rate	147	0	80

Turnover potential (mio. d.dk):

Omsætningspotentiale (mio. kr.)		
Scenarie	Min Købmand - 475 m ²	Min Købmand - 400 m ²
Primary upland Secondary upland	7,7	7,7
	5,7	5,7
Expected turnover (mio.d.kr)	13,4	13,4
Turnover per m2 – assessment	28.211	33.500
Turnover per m2 – chain	42.054	42.054
MasterPlans turnover estimate	12,3	12,3

MasterPlan version 23



Wishes:

Cash register/payment area Sales area Lighting **Electronic shelf labels** Pos material **Refrigeration and freezing** Miscellaneous Painting of ceiling Installation of lights **Renovation of property**

Price estimate 78.000 30.000 65.000 125.000 50.000 400.000 50.000



How to make it happen - Citizens

- Motivation: Opportunity to shop locally for groceries
- Build support for "our shop"
- Setting up a limited liability company that owns property and inventory
- Do most of their grocery shopping in the store





How do we make it happen - The Grocer

- Motivation: Opportunity to become "own boss" and earn money
- Provides a very good retail space at a low rent
- Develop a shop with attractive goods - competitive concept and local support from the start





How to make it happen - Dagrofa

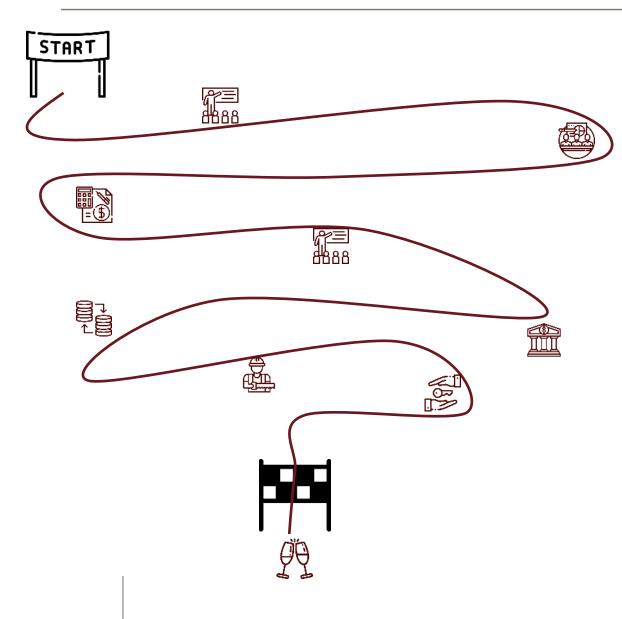
- Motivation: Create growth in turnover
- Be an active sparring partner with citizens and the grocery store
- Ensure a competitive chain concept with the right grocery store







Hvordan når vi målstregen?



- Setting up a working group
- Project and financial analysis
- Citizens' meeting with a decision paper
- Formation of a private limited company
- Modernization of existing shop
 - Renting a shop to a self-employed grocer
- $\not \oplus$ Opening of the city's new:





Subscription form

Hovborg Handelshus ApS Tegningsblanket for anpartskøb



Hovborg Handelshus ApS spærrede konto. Når tegningsperioden er afsluttet og beløbet overført, vil du modtage en kvittering for købet, enten via din e-mail (hvis du har angivet en) eller pr. brev. Registreringen af dine anparter noteres i en ejerbog.

Har du spørgsmål? Kontakt gerne Poul Henrik Bruun (tlf. 28156283), Thomas K. Carstensen (tlf. 71922492) eller Connie Skovbjerg (tlf. 28898021).

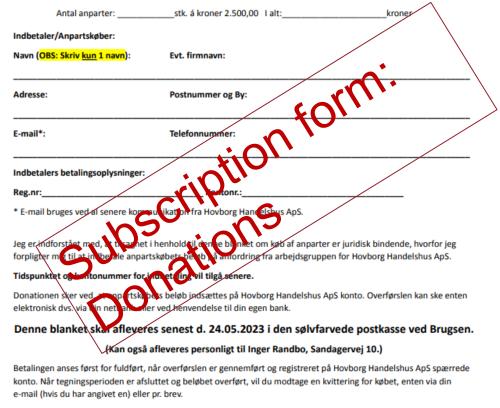
Underskrift:

Sted:

Dato:

Hovborg Handelshus ApS

Tegningsblanket for donationer



Har du spørgsmål? Kontakt gerne Poul Henrik Bruun (tlf. 28156283), Thomas K. Carstensen (tlf. 71922492) eller Connie Skovbjerg (tlf. 28898021).

Dato:

Sted:

Underskrift:

What are the main risks in the project?

P Fokus alene på køb af anparter og ikke på handel i butikken

The shop is only used for complementary purchases

♀ "The 'shoes' are turning the wrong way

decommendation

Test the store on the whole household shopping for a period of

🖒 time

Compare prices for the whole purchase

If you are "missing" an item, give the shopkeeper a tip (you might not be the only one)





QUESTIONS??

